## Tools for effective performance management

15 February 2024

Presented by...



#### MEET THE PRESENTERS AND TECHNICAL SUPPORT







VICTORIA TEMPLETON HR KNOWLEDGE MANAGER



#### USING GOTO WEBINAR







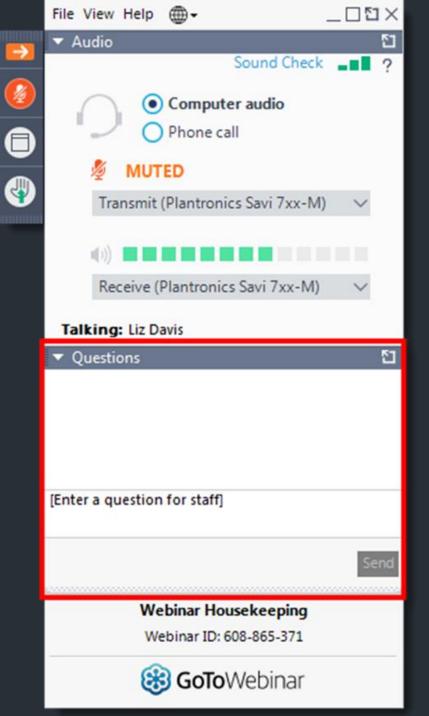
#### Questions



#### HOW TO ASK QUESTIONS

#### USING GOTO WEBINAR

Please continue to submit your questions and comments using the Questions panel.





#### HAVE YOUR SAY...

Take part in our poll



#### OUR AGENDA

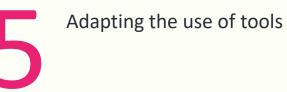
Understanding performance management

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Effective performance management at all levels within the business



6 <sup>Q&A</sup>



#### Understanding performance management



### UNDERSTANDING PERFORMANCE MANAGEMENT

When performance is not managed effectively, it leads to:

- Lower employee engagement
- High staff turnover
- Lower productivity
- Reduced quality
- Wasted resources
- Increased costs

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- Missed opportunities
- Poor customer service
- Damage to the reputation of the business
- Exposure of the business to legal risk





#### UNDERSTANDING PERFORMANCE MANAGEMENT

- Have you felt that you are not really getting the best from your employees?
- Have you wondered how you could improve the performance of your business by improving the performance of your people?



#### HAVE YOUR SAY...

Take part in our poll



#### UNDERSTANDING PERFORMANCE MANAGEMENT

- Ongoing process to manage the performance of individuals to achieve optimum levels of business performance
- A system that has the commitment of Senior Leadership aligned to strategic priorities
- All managers responsible for implementing the system and bringing about a culture of continuous improvement





#### A performance management system



#### A PERFORMANCE MANAGEMENT SYSTEM

Set, deliver, measure, monitor and review performance at departmental, team and individual level	Commitment of the senior leadership team	Aligned to strategic priorities with line managers taking responsibility for its implementation
Include methods to improve performance	Development plans to develop skills and capability	A process for managing poor performers

#### Tools for effective performance management





#### HAVE YOUR SAY...

Take part in our poll



- Vision, mission, strategy, goals and objectives
- Performance management aligned to the strategic direction of the business
- Objectives provide a structure for directing and monitoring performance







- Job description (JD) and person specification (PS)
- The right skills and capabilities need to be in the right roles
- JD / PS provide clarity to the job holder about what is expected of them

- Appraisal process
- Allows the line manager to assess performance against previously agreed goals and objectives
- Goals, objectives, training needs and performance assessment is aligned strategically to the business goals
- Typically incorporate an annual, half year review with regular 121s taking place

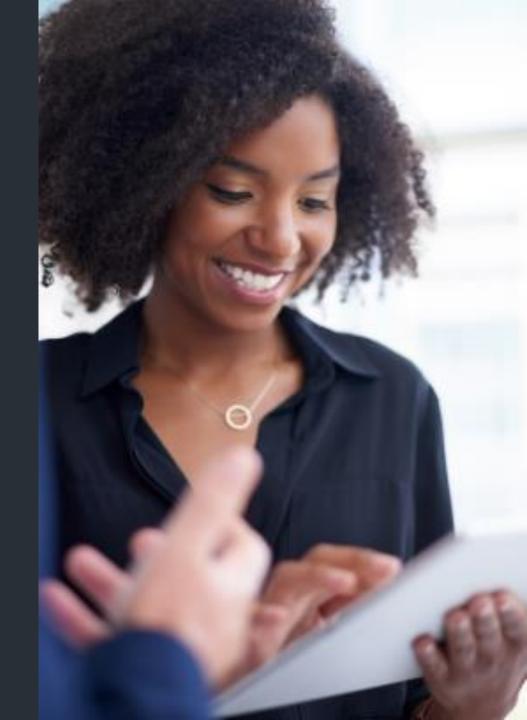


- Monitoring performance
- Should form part of the normal day to day line management
- Monitoring performance throughout the year enables the business to respond promptly in addressing any under performance issues
- Avenue into more formal procedures (capability procedures)





- Feedback is key for effective performance
- Establish a culture of regular and timely feedback that is both constructive and positive
- It will ensure that it has the greatest impact for change, or in reinforcing high performance





- Performance Capability
- Where performance is poor either because of a lack of skill, ill health or of someone's choosing (conduct)
- Explore root causes of under-performance so you can use the right approach to address
- Dismissal on capability grounds is a potentially fair reason to dismiss but only where a fair and reasonable process has taken place





- Reward and recognition crucial element of a performance management system
- Linking financial rewards to individual and/or team performance can encourage and reward superior performance
- Non-financial rewards can be equally powerful – important in this current economic climate





# Effective performance management at all levels within the business





#### HAVE YOUR SAY...

Take part in our poll



#### EFFECTIVE PERFORMANCE AT ALL LEVELS OF THE BUSINESS

- Effective performance management tools in place implemented at all levels within the business regardless of job type, grade or seniority
- Core principles of performance management remain the same, regardless of the level you are managing
- Requirement to tailor the approach to performance management





# EFFECTIVE PERFORMANCE AT ALL LEVELS OF THE BUSINESS

Entry Level	Mid-level	Senior Level
<ul> <li>Onboarding</li> <li>Basic skill development</li> <li>Clear performance expectations</li> <li>Regular feedback</li> <li>Coaching</li> </ul>	<ul> <li>Goal setting</li> <li>Accountability</li> <li>Development opportunities</li> <li>Career aspirations</li> <li>Empowerment</li> <li>Ownership</li> <li>Decision making</li> </ul>	<ul> <li>Strategic alignment</li> <li>Leadership development</li> <li>Mentorship</li> <li>Performance discussions focussed on broader business objectives and impact</li> </ul>

#### Adapting the use of tools



### ADAPTING THE USE OF TOOLS

#### Entry Level

#### Mid-level

#### Senior Level

- Onboarding software
- Skills assessment platforms
- Gamified learning modules

- Goal setting apps
- Performance dashboards
- 360-degree feedback platforms

- Strategic planning software
- Leadership development programs
- Executive coaching platforms





#### Questions

#### VIRTUAL EMPLOYMENT LAW SEMINAR

Thursday 28 March 10am – 12 noon

Join HR Solutions virtually, for our annual employment law seminar.

Attending our seminar will help you to understand how you will need to protect your business with the forthcoming employment law developments.





Scan to register

#### VIRTUAL EMPLOYMENT LAW SEMINAR

- Holiday pay and entitlement reforms
- The Paternity Leave (Amendment) Regulations 202
- Carer's Leave Act 2023
- The Maternity Leave, Adoption Leave and Shared Parental Leave (Amendment) Regulations 2024
- The Flexible Working (Amendment) Regulations 2023
- Changes to TUPE consultation rules
- Employment (Allocation of Tips) Act 2023
- Workers Predictable Terms & Conditions
- Statutory rate changes
- And more.....



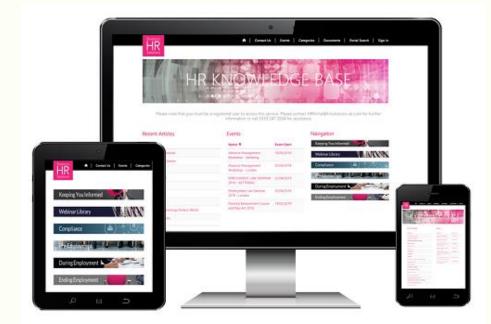


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#### OUR HR KNOWLEDGE BASE

The HR Knowledge Base is an online HR resource for busy professionals. It makes it easy for thousands of business owners and managers across the UK to manage their teams by giving them access to:

- Template HR documents and policies
- HR articles and guides to keep you fully informed
- HR guidance on a wide range of topics



#### HR Knowledgebase - HR Solutions (hrsolutions-uk.com)



#### TRAINING COURSES

- Effective Communication Skills
- Leading the Team
- Managing Conflict at Work
- Effective Appraisal Skills
- Managing Performance
- Recruitment and Selection
- Holding Difficult Conversations
- Equality, Diversity & Inclusion
- Managing Grievance
- Managing Disciplinary
- Employment Law
- ILM Level 3
- ILM Level 5



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#### UPCOMING WEBINARS

Why we're seeing an ever increasing need to support long term sickness 14 March @ 10am

HR Solutions Virtual Employment Law Seminar 28 March @ 10am

#### New schedule coming soon:

- Family leave entitlements
- Pay and Reward
- TUPE consultation obligations
- Terms and Conditions
- Flexible working and the right to ask for predictable terms





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#### HAVE YOUR SAY...

Take part in our poll



Thank you Any question? Please get in touch: 0844 324 5840 www.hrsolutions-uk.com

